

■ Table 37.1 ■

Measures Assessing Leadership

Variable	Scale	Source	Website
Training and instruction, democratic behavior, autocratic behavior, social support, and positive feedback	Leadership Scale for Sports (LSS)	Chelladurai & Saleh (1980)	None
Training and instruction, democratic behavior, autocratic behavior, social support, positive feedback, and situational consideration	Revised Leadership Scale for Sports (RLSS)	Zhang, Jensen, & Mann (1997)	None
Reinforcement, nonreinforcement, and mistake contingent Encouragement, mistake-contingent technical instruction, punishment, punitive technical instruction, keeping control, general technical instruction, general encouragement, organization, and general communication	Coaching Behavior Assessment System (CBAS) observational measures	Smith, Smoll, & Hunt (1977).	None
Reinforcement, nonreinforcement, mistake-contingent encouragement, mistake-contingent technical instruction, punishment, punitive technical instruction, keeping control, general technical instruction, general encouragement, organization, and general communication	CBAS-Perceived Behavior Scale (CBAS-PBS)	Cumming, Smith, & Smoll (2006)	None
Praise and reinforcement, nonreinforcement, reinforcement combined with technical instruction, mistake-contingent encouragement, ignoring mistakes, corrective instruction, punishment, and corrective instruction combined with punishment	Coaching Feedback Questionnaire (CFQ)	Amorose & Horn (2000)	None
Negative activation and supportiveness and emotional composure	Coaching Behavior Questionnaire (CBQ)	Williams, Jerome, Kenow, Rogers, Sartain, & Darland (2003)	None
Support for athletes' needs	Sport Climate Questionnaire (SCQ)	Amorose & Anderson-Butcher (2007)	www.psych.rochester.edu/SDT/measures/passport.php
Preferences among autocratic, consultative, and group decision making	Cases for decision styles	Chelladurai & Quek (1995)	None